Mrs Joy Lo Cheung

Honorary Fellow Citation

A soybean is among the smallest seeds a farmer can plant. Partnered with the right hands and soil, it becomes a harvest that sustains millions of families across generations. If we extend this metaphor to the world of philanthropy, the same is true of good deeds. A well-designed programme, large or small, if run wisely and sustained over years, can subtly yet profoundly reshape the contours of a community.

The philanthropist the University recognises today, Mrs Joy Lo Cheung (hereafter Ms Lo), embodies the principle of trans-generational sowing and reaping. As a third-generation steward of her family's legacy, Ms Lo combines her grandfather's entrepreneurial acumen and philanthropic generosity into what she calls "entrepreneurial giving", or social innovation with evidence-based impact.

The late Dr Lo Kwee-seong was born in Meixian, Guangdong, in 1910 and founded Vitasoy in 1940. He envisioned soybean as "the cow of China". He produced a nutritious soymilk drink, named it "Vitasoy", and offered it affordably to ordinary families. Driven by the same compassion and pragmatism, he built vocational schools to educate children and equip workers with livelihoods. Sharing her grandfather's values, Ms Lo has evolved Vitasoy's vision: to sow hope, change lives, and pay it forward, with professional discipline.

In September 2019, Ms Lo joined the Lo Kwee Seong Foundation's Donations Committee alongside three other members of the family's third generation. Together, they guided the Foundation into a new chapter of more structured, strategic and impact-led philanthropy. Ms Lo calls this shift

"entrepreneurial giving" – approaching philanthropy with the rigour of business. They identify genuine needs, pilot programmes with potential to generate systemic community outcomes, and measure impact through social return on investment. In September 2025, in recognition of all she had built since 2019, Ms Lo was appointed Chairwoman of the Foundation.

Under Ms Lo's stewardship, the Foundation's work spans six interrelated commitments: art and museums; education; training and future careers; entrepreneurship; scientific research; and underserved communities. Across these, the mission is singular – equipping young people with the mindsets and pathways for catalytic life impact.

SEE Jobs at the Ebenezer School & Home for the Visually Impaired has, over the past five years, placed more than one hundred visually impaired graduates into real careers. Christian Action's Go Digital Career Programme upskills young people for pivots into the digital economy. M+ Educators trains docents to help visitors foster deeper connections with contemporary visual culture. The Light Be social-mobility housing initiative repurposes vacant buildings into upward-mobility homes for Hong Kong families. In addition, the vocational school built by Ms Lo's grandfather in Meixian in 1993 continues to equip young people with livelihoods. What unites these efforts is a systematic method: to identify a real need, find the right partner, measure the outcomes, and evaluate impact-based evidence.

The Foundation's institutional partnership with this University began in 2002 and has, under Ms Lo's stewardship, deepened across agricultural science, biomedical research and the arts.

Through the Lo Kwee-Seong Biomedical Research Fund, the Centre for Soybean Research at the State Key Laboratory of Agrobiotechnology has evolved from a localised study into a national leading hub for soybean genomic research. Its climate-resilient varieties are now in the hands of farmers in Northwest China, South Africa, and South Asia, helping to increase food security, restore soil and improve nutrition, contributing to the Chinese Mainland's soybean self-sufficiency.

In addition, through the Foundation's funding of the Lo Kwee-Seong Integrated Biomedical Sciences Building, researchers have achieved pioneering advances in cancer diagnostics, immune-oncology and regenerative medicine.

In 2025 the Lo Kwee Seong Pavilion at the Art

Museum was honoured with the Hong Kong Institute of Architects' Medal of the Year. It now serves as a centre for scholarship, training and the international projection of Chinese visual culture through multimedia and regional exhibitions. Its "Art Vitamins" programme nourishes the next generation, extending Vitasoy's mission into public cultural life.

Beyond the University, Ms Lo serves as Independent Manager of Hong Kong Management Association K S Lo College in Tin Shui Wai, a secondary school serving students from less privileged backgrounds. Over a period of twenty years, the Foundation-funded English Plus speaking programmes, coupled with the proactive learning of students, have upgraded the academic ranking of the school from Band 3 to Band 1.

Ms Lo's own passion for learning is evident through her choice to return to formal study mid-career. She holds a Bachelor of Science from Cornell University, and in 2024, she completed the Kellogg-HKUST Executive MBA Programme, where she developed global leadership strategies and fostered new collaborative friendships. Today, she speaks at family legacy forums and mentors next-generation leaders. She is also an emerging voice on the future of family philanthropy in Asia, sharing her own story in the hope of moving others to act.

Away from her public work, Ms Lo is an accomplished violinist who plays in ensemble with family and friends. She started learning the violin at the age of four and underwent more than a decade of professional music training, earning many accolades along the way. Yet her greatest fulfilment came through seeing her three teenaged children perform their own charity recital for Sham Shui Po residents during the pandemic. Her own recent performance, with students from the Ebenezer School & Home for the Visually Impaired, captured the joy of co-creation in live community.

For Ms Lo, music encapsulates her philosophy of giving. She says: "Philanthropy is never a solo performance. It calls for attentive listening, a willingness to adjust one's tempo, and at times, the grace to let others carry the melody."

Ms Lo's distinction lies in her steady embodiment of the principle that small seeds, well-chosen and nurtured over time, bloom into impactful lives and better communities. Acting kindly, paying it forward, and empowering others for good: that is a legacy worth passing on.

In recognition of her stewardship of the Lo Kwee Seong Foundation, her modernisation of

a Hong Kong family foundation into a leading practitioner of entrepreneurial giving, her deepening of the Foundation's partnership with this University across the sciences and the arts, and her service to the wider community, Mr Vice-Chancellor, it is my great pleasure to present Mrs Joy Lo Cheung for an Honorary Fellowship of the University.

張羅其樂女士

榮譽院士

讚辭

大豆堪稱農人手中最為精巧的作物之一，若得良壤相契、巧手耕耘，即能化為滋養千家萬戶、綿延數代之豐年嘉糧。將此喻延伸至慈善領域，善行亦復如是。一項精心策劃之善舉，無論規模大小，若能睿智推行、恆持不懈，終能潛移默化，重塑社區輪廓。

今天本校所表揚之慈善家張羅其樂女士，正是「世代耕耘，薪火相傳」之典範。作為家族第三代傳承人，張羅其樂女士融匯其祖父營商遠略與樂善好施之精神，凝練成「企業家式捐贈」——以實證為本、講求成效之社會創新。

已故羅桂祥博士1910年生於廣東梅縣，1940年創辦維他奶。羅博士心懷宏願，視大豆為「中國之乳牛」，遂研製營養豆奶，命名「維他奶」，以廉價惠澤尋常百姓。他秉持仁心篤行，興建職業先修學校培育學童、裝備工人，使其各有所長，自立立身。張羅其樂女士承襲祖父之志業，復將維他奶之願景發揚光大：以專業嚴謹之態度，播種希望，造福民生，傳承善念。

2019年9月，張羅其樂女士與家族第三代三位成員一同加入羅桂祥基金之捐贈委員會，攜手引領基金邁向新里程，推動公益事業制度化，以策略為導向，實效為先。張羅其樂女士將此轉變形容為「企業家式捐贈」，以營商的嚴謹態度從事慈善公益。羅桂祥基金慎思明辨，識別社會所需，深耕易耨；資助先導項目以推動體制變革，以社會投資回報衡量善舉成效。2025年9月，張羅其樂女士獲基金委任為主席，以表彰她自2019年所締造之種種成就。

在張羅其樂女士掌舵下，基金工作涵蓋六大相輔相成的範疇：藝術與博物館、教育、人才培訓與職涯規劃、創業、科研，以及弱勢社群。綜觀此六大領域，使命始終如一：為年輕一代砥礪心志、擘劃生涯，催使他們於人生旅途上發光發熱。

以心光學校暨盲人院舍之羅桂祥心光導前程計劃為例，項目過去五年已成功協助逾百名視障畢業生投身職場；基督教勵行會之數碼職業突工隊計劃則提升基層青年技能，助其轉型融入數碼經濟。M+教學人員計劃培育新世代導賞員，引領觀眾與當代視覺文化建立深厚連結；而要有光房屋機構則將閒置建築改造為居住空間，推動香港家庭向上流動。

此外，張羅其樂女士的祖父1993年於廣東梅縣所興建之職業學校，至今持續裝備青年，使其學有所長，安身立命。諸項善舉顯示基金設有系統化營運模式：洞察真切需求，尋覓合適夥伴，量度具體成效，並以實證評估影響。

羅桂祥基金與本校合作始於2002年，在張羅其樂女士協調下，雙方攜手深耕農業科學、生物醫學研究及藝術等領域。

香港中文大學農業生物技術全國重點實驗室的大豆研究中心專注於大豆基因組學研究，在羅桂祥生物醫學研究基金的鼎力支持下，實驗室從一所本地研究基地蛻變成為全國頂尖大豆研究樞紐，所培育之耐候抗逆大豆品種，已交付中國西北、南非及南亞等地農民，助力提升糧食安全、協助沃土養元、改善大豆營養結構，並為中國內地實現大豆自給自足貢獻良多。

此外，基金資助興建羅桂祥綜合生物醫學大樓，推動研究人員開創先河，在癌症診斷、腫瘤免疫學及再生醫學等領域取得突破性進展。

2025年，中大文物館新翼羅桂祥閣榮獲香港建築師學會最高榮譽「全年建築大獎（境內）」，新翼如今已發展為學術研究與人才培育的平台。通過多媒體藝術品及區域性展覽，羅桂祥閣致力將中華視覺文化推向國際，弘揚四方。其中，Art Vitamins計劃更如春風化雨，沃壤新苗，將維他奶的企業使命融入社區文化生活，澤被深遠。

大學校園之外，張羅其樂女士亦擔任天水圍香港管理專業協會羅桂祥中學之獨立校董。該校服務基層學子20年，羅桂祥基金資助之English Plus英語課程，輔以學子自發奮進之精神，使該校學術排名由第三派位組別躍升至第一組別，成就斐然。

張羅其樂女士求知若渴，於事業中途毅然重返校園深造一事可見一斑。她持有美國康奈爾大學理學士學位，2024年修畢凱洛格－香港科技大學行政人員工商管理碩士課程，期間深刻領悟環球領導方略，亦廣結新知，厚植友誼。如今，她常應邀於家族傳承論壇發表演說，悉心培育新一代領袖。與此同時，她成為亞洲家族慈善未來發展的新進之聲，不吝分享自身經歷，冀能激勵他人廣行善事。

張羅其樂女士盡心服務大眾之餘，亦為出色小提琴家，常與家人摯友合奏。她四歲習琴，歷經十餘載專業樂藝修煉，屢獲殊榮，造詣深厚。然而，其最大滿足莫過於疫情期間親睹三名年少兒女為深水埗街坊舉辦慈善演奏會。近日，她更與心光盲人院暨學校學生同台獻藝，將社區共融、攜手合奏之喜悅體現得淋漓盡致。

於張羅其樂女士而言，音樂正是其分享哲學之寫照。她言道：「慈善絕非獨奏，需要凝神傾聽，願意調整自身節奏，有時更須以從容氣度讓他人主奏旋律。」

張羅其樂女士之卓爾不凡，在於其始終如一地踐行一個信念：微小種子，若經審慎篩選並悉心培育，假以時日，定能綻放出生命光彩，成就美好社區。心存仁念、薪火相傳、立己立人——如此家族瑰寶，世代傳承。

張羅其樂女士對羅桂祥基金之英明掌舵，不僅引領此香港家族基金邁向現代化，成為「企業家式捐贈」之先驅典範，更深化基金與本校在科研及藝術領域之夥伴關係，同時積極服務社會大眾。本人謹恭請校長閣下，頒授大學榮譽院士銜予張羅其樂女士。

Mr Lau Kwok-fan

Honorary Fellow Citation

The Book of the Later Han observes: "The perceptive see what is invisible; the wise consider matters before they arise." True vision lies in recognising opportunities before they take shape. The wise discern currents of change before they fully unfold, thereby offering guidance, devising solutions and ultimately improving the lives of others.

Born into a modest Hong Kong family, Mr Lau Kwok-fan moved with his family to a public housing estate in the North District at the tender age of five in the 1980s. From childhood and schooling to adulthood and public service, he has remained deeply rooted in the communities of the North District and Yuen Long. Before his eyes, the young Mr Lau witnessed how crisscrossing fields and rural villages gradually gave way to the nascent stirrings of urban development. Day and night, he pondered the prospects and opportunities that could drive the district's future.

Motivated by his long-standing commitment to district development and the well-being of local residents, Mr Lau stood for the North District Council and was elected for three consecutive terms in 2007, 2011 and 2015. In 2007, he received the highest vote count among all constituencies in the New Territories, and in 2011, he topped the poll across all constituencies in Hong Kong, earning his reputation as the "King of Votes" twice. In 2015, he was returned uncontested for a further term.

Throughout his years in district service, Mr Lau leveraged his deep understanding of the community to serve as a bridge between residents and the Government of the Hong Kong Special Administrative Region, helping to resolve a wide range

of livelihood issues, including land resumption and rehousing for new development areas, the restructuring of bus routes in the North District, and arrangements for cross-boundary students. These efforts and their tangible results earned him broad public support and trust.

Determined to serve the wider community, Mr Lau later chose to run for the Legislative Council. He was first elected through the District Council (First) functional constituency in 2016 and was re-elected through the New Territories North geographical constituency in 2021. Thanks to years of dedicated district service and strong grassroots support, his successive terms in the Legislative Council have established him as a bellwether of public opinion in New Territories North and a respected public figure.

Committed from an early age to the development of New Territories North, Mr Lau consistently advocated related policies and initiatives during his years in the Legislative Council. In 2021, he published the *Proposal for Building Hong Kong's New Centre in New Territories North* to champion comprehensive planning and an economy centred on boundary control points. That same year, the Chief Executive unveiled the *Northern Metropolis Development Strategy* in the Policy Address. For Mr Lau, after years of sustained advocacy and aspiration, a long-held vision had at last begun to take flight, as the blueprint for the Northern Metropolis turned steadily towards reality.

In 2022, Mr Lau published *Building a Better Northern Metropolis*, making proposals on district planning, industrial development, land use and housing. His proposals included large-scale land disposal and the introduction of dedicated legislation. He subsequently advocated for the establishment of the Northern Metropolis University Town to foster an ecosystem integrating industry, academia, research and accommodation. Many of his recommendations were later adopted in the Policy Address.

Mr Lau is widely recognised for his thoughtful and pragmatic policy proposals. He champions the spirit of "new speed, new mindset and new policies" and has boldly challenged Hong Kong's long-standing "land-revenue-driven" approach by putting forward an "industry-led" model of land development. He has also urged the HKSAR Government to amend laws and remove administrative barriers, significantly shortening the time required to convert raw land into developable sites, thereby accelerating land supply. At the same time, he

has promoted streamlined procedures to reduce construction time and costs. As an ancient saying wisely states: "The clear-sighted adapt to the times; the resourceful respond according to circumstances." Reflecting a willingness to embrace change and challenge convention, Mr Lau's proposals have earned broad recognition for their insight, practicality and ability to address core issues with precision.

Within the Legislative Council, Mr Lau served as Chairman of the Subcommittee on Matters Relating to the Development of the Northern Metropolis, overseeing the implementation of development plans and monitoring the progress of related projects and initiatives. He currently serves as a member of the Advisory Committee on the Northern Metropolis, where he offers advice on the planning and implementation of developments ranging from land and housing to industry, transport, infrastructure and public facilities, while not losing sight of environmental conservation. He remains steadfast in his commitment to turning the vision of the Northern Metropolis into reality.

Even as his political career was in full sail, Mr Lau did not rest on his laurels; instead, he kept pace with the times by pursuing further studies. In 2010, he graduated with distinction from The Chinese University of Hong Kong with a master's degree in Sociology, becoming an alumnus of the University. He later obtained professional qualifications as an urban planner and a chartered surveyor. Since first serving as a member of the District Council in 2007, he has devoted nearly two decades to public service. Although he stepped down from the Legislative Council in 2025, his passion for serving the community has remained undiminished. He has expressed his hope of "moving from the legislature to the frontline of implementation, contributing to the development of the Northern Metropolis through his professional expertise and practical action." It is a commitment that transcends titles and office — a lasting dedication to the development of the community he has long called home.

As a CUHK alumnus, Mr Lau has remained deeply devoted to the development of his alma mater. Appointed to the University Council in 2016, he served for nearly a decade, until 2025. During his tenure, he helped implement the Council's reorganisation, increasing the proportion of external members to strengthen the University's public accountability and to support further development of its teaching and research.

Beyond the legislature, Mr Lau has long been active in public service. He served as a member of the Commission on Youth (2010–2016) and the Council for Sustainable Development (2015–2017). He has also served on the Jiangmen Municipal Committee of the Chinese People's Political Consultative Conference (CPPCC) and now serves on the Beijing Municipal Committee of the CPPCC. In recognition of his outstanding contributions to the development of the North District, he was appointed a Justice of the Peace by the HKSAR Government in 2021. Earlier, in 2014, he was awarded the Medal of Honour in recognition of his dedicated service to the community.

Mr Vice-Chancellor, today we honour a distinguished alumnus and former University Council member whose vision, insight and steadfast commitment to public service have made enduring contributions spanning two decades to the development of New Territories North and the wider Hong Kong community. It is my great pleasure to present Mr Lau Kwok-fan for an Honorary Fellowship of the University.

劉國勳先生

榮譽院士

讚辭

《後漢書》嘗言：「明者見於無形，智者慮於未萌。」意謂目光遠大者，在事情演變尚未成形之時，已能洞見發展機遇；智慧聰敏者，在風俗改易尚未萌芽之前，已能遠慮時局變化，然後出謀獻策，改善民生困苦。

劉國勳先生出身香港基層家庭，上世紀八十年代，年僅五歲，即隨家人遷入北區公共屋邨，自此，從童蒙求學到茁壯成長到毅然從政，他一直遊走於北區與元朗區的不同場域，觸目所及，是阡陌縱橫的田園鄉郊，乃至發軔初創的城市建設，劉先生朝夕思慮北區發展的應時契機。其後，基於多年來對北區發展的熱忱，乃至北區民生問題的觀察，劉先生決定參選北區區議會，並於2007年、2011年及2015年，連續三屆當選，其中2007年成為新界選區最高得票者，2011年更成為全港選區最高得票者，兩度贏得「票王」美譽；2015年則自動當選，再度連任。劉先生任內憑藉對地區的認識，擔任市民與政府間的橋樑，解決多項民生問題，包括新發展區的收地與安置、北區巴士路線重組、跨境學童問題等，贏得民心歸附。劉先生隨後投身立法會，2016年循區議會（第一）功能界別當選，2021年再於新界北地方選區直選成功連任。憑藉多年扎根的輝煌政績，兩度躋身立法會，堪稱新界北民意指標，眾望所歸。

劉先生自少心繫新界北發展，出任立法會議員時，多次進言建策。2021年，他發表《新界北建設香港新中心倡議書》，提出整全規劃及口岸經濟概念，同年行政長官施政報告公布《北部都會區發展策略》，多年夢想，揚帆啟航，北都建設，宏圖踐行。2022年，劉先生發表《建設更好北部都會區》，就規劃、產業、土地房屋等方面的發展提出不同建議，包括片區發展及專屬法例，其後又提倡在北都建設大學城，構建產學研居的生態圈，多項建議獲施政報告採納。劉先生對政策發展，時有進言，深思熟慮，務實可行。他倡導「新速度、新思維、新政策」，更敢於打破香港傳統的「地價先行」思維，以「產業先行」方針發展土地，並推動政府修改法例、拆牆鬆綁，使「生地」變成「熟地」之時間大幅縮短，加快土地供應，同時推動精簡程序，節省建造時間與成本。古有明訓：「明者因時而變，知者隨事而制。」劉先生順應時勢、勇於革新，其建言可謂洞見癥結，切中肯綮，獲廣泛認同。

立法會內，他出任「北部都會區發展事宜小組委員會」主席，負責檢視北部都會區發展的執行情況、監察相關工程或計劃進度；又任「北部都會區諮詢委員會」成員，就規劃及落實北部都會區的建設，包括土地及房屋發展、產業發展、交通及其他基建設施、環境保育及政府設施等，提供真知灼見。對於北都發展之未來願景，劉先生永不言棄。

仕途暢達之時，劉先生不忘進修，於2010年，他以優異成績取得本校社會學碩士學位，成為本校校友；並先後考獲城市規劃師及特許測量師資格。自2007年出任區議員起，劉先生服務市民已近二十寒暑，他於2025年辭別議會，惟服務市民之心未嘗稍減；他期望「從議會走向實踐前線，以專業知識，身體力行參與北都建設。」那是一種跨越身分的恒久承諾，是智者對鄉土發展的無私奉獻。

劉先生作為中大校友，殷切關注母校發展，他於2016年獲委任為中大校董，以迄2025年，服務母校亦近十

年光景，任內促成校董會改組方案，增加校董會校外代表成員比例，加強大學向社會問責，推動母校教研發展更上層樓。劉先生服務香江，經年不棄，議會之外，更出任「青年事務委員會」委員（2010-2016）、「可持續發展委員會」委員（2015-2017），並任江門市政協委員及北京市政協委員。2021年，劉先生獲香港特區政府委任為太平紳士，以表彰其對北區發展之卓越貢獻；並於2014年獲頒榮譽勳章，以肯定及嘉許其服務社會的努力。

校長閣下，今天讓我們共同表揚這位傑出校友與校董，他對新界北的發展，高瞻遠矚，卓有見地，而且躬行實踐，服務本港社區二十寒暑，貢獻良多，本人謹恭請校長閣下頒授榮譽院士銜予劉國勳先生。

此讚辭由卓敏中國語言及文學教授何志華教授撰寫

Professor Benjamin Wah Wan-sang

Honorary Fellow Citation

Some people meet limits and learn to live within them. Others spend a lifetime asking how far those limits can be pushed. In mathematics and computer science, that pursuit is known as optimisation – the discipline of finding the best possible answer under constraint. Professor Benjamin Wah Wan-sang has honed this discipline into an art of judgment, one that extends beyond scientific inquiry into a lifelong commitment to service. It has brought him international distinction as a scholar and guided his leadership in higher education and public life. In the spirit of optimisation, he has raised standards, strengthened institutions, and turned vision into change that endures.

Professor Wah's formative years gave shape to his scholarly temperament. From Hoi Pa Street Government Primary School and Queen Elizabeth School, he went on to Columbia University, where he studied Electrical Engineering and Computer Science, and on to the University of California, Berkeley, for his doctorate. At Berkeley, he came under the supervision of Emeritus Professor C. V. Ramamoorthy. From his thesis advisor, he absorbed not only the conduct of research but a manner of leading it that would mark every institution Professor Wah came to lead: appreciative, open to disagreement, and attentive to younger colleagues.

After starting his career at Purdue University, Professor Wah joined the University of Illinois Urbana-Champaign in 1985 and remained there for the rest of his US career, holding the

Robert T. Chien Professorship and the Franklin W. Woeltge Endowed Professorship, and continuing today as Emeritus Professor at Illinois. His work in nonlinear programming, multimedia signal processing, artificial intelligence and distributed systems addressed a practical problem: how complex systems can make optimal choices under real-world constraints. He twice took leave to tackle this question on a national scale: first as a Programme Director at the US National Science Foundation in the late 1980s; and later as founding Director of the Advanced Digital Sciences Center, Illinois's research collaboration in Singapore, which opened in 2009.

All the while, Hong Kong was the place to which Professor Wah's story was returning. His connection with CUHK was made long before the Provostship: in 1998 and 1999, he served as Professor of Computer Science and Engineering at the University, teaching nearly one hundred undergraduates about computer networks and setting them the demanding task of designing a working protocol machine, because he believed students learn best by building and testing solutions to real problems. He was honoured with the University's Exemplary Teaching Award.

A decade later, when CUHK created the office of the Provost for the first time in its history, it reached across the Pacific for the scholar to give the post its shape. Professor Wah took up the appointment as inaugural Provost of CUHK and Wei Lun Professor of Computer Science and Engineering in 2009, holding it until 2019. He remains an Emeritus Professor of the Department today.

During Professor Wah's ten years at CUHK, the University underwent its most significant undergraduate education reform in a generation: the 3+3+4 transition from a three-year to a four-year system. This reform demanded a simultaneous rethink of curricula, general education, admissions, faculty deployment, and postgraduate provision. As CUHK's first Provost, Professor Wah was the architect of its academic implementation, holding the institution in view while attending to the moving parts on which the reform depended – a problem of constrained optimisation in every sense.

Alongside this reform, he deepened the University's global partnerships, expanded postgraduate training, championed interdisciplinary research, and established

the University Planning Office to give CUHK an evidence base for strategic decisions. He played a pivotal role in the establishment of The Chinese University of Hong Kong (Shenzhen) and in shaping the "One Brand, Two Campuses" framework, serving as a founding member of its Governing Board in 2013 and Acting Director of the Shenzhen Research Institute in 2014–15. Over the following decade, CUHK-Shenzhen exemplified Hong Kong higher education's contribution to national development. Even amid weekday administrative demands, he mentored doctoral students on Saturdays.

By 2005, his influence extended to the Research Grants Council, where he chaired the Engineering Panel from 2006 to 2009, and the Council itself from 2013 to 2020. The work called for judgment of a high order: research funding is never simply the distribution of money, but a series of decisions about which fields to back, which scholars to nurture, and which conditions allow discovery to take root. Under Professor Wah's stewardship, the Council established itself as a respected research-funding body of international standing. He was appointed Justice of the Peace by the Government of the Hong Kong Special Administrative Region in 2018, awarded the Bronze Bauhinia Star in 2021, and has chaired the InnoHK Steering Committee since 2025.

The recognition in Hong Kong is matched by the stature his research holds abroad. Elected to the fellowship of all three of the world's principal computing and scientific academies, Professor Wah is a Fellow of the Institute of Electrical and Electronics Engineers (IEEE), where he has been a Life Fellow since 2017, of the Association for Computing Machinery, and of the American Association for the Advancement of Science. He is also a Fellow of the Hong Kong Academy of Engineering Sciences and the Asia-Pacific Artificial Intelligence Association. As President of the IEEE Computer Society in 2001, he launched its free distance-learning programme. His distinctions encompass the IEEE Computer Society's Technical Achievement, W. Wallace McDowell and Tsutomu Kanai Awards, the IEEE Third Millennium Medal, and UC Berkeley's Distinguished Alumni Award. His prolific output exceeds 250 papers, two authored books, and three edited volumes – including this year's *Perceptual Quality: Online Real-Time Interactive Multimedia* from Springer Nature.

In Professor Wah, we are honouring a scholar of global renown, an academic leader who shaped CUHK's intellectual vitality, and a public steward who fortified Hong Kong's research foundations. "Committed to the right things and always performing to the best of my ability," he says – a motto defining his lifetime of optimisation in academia and service. Mr Vice-Chancellor, it is my great pleasure to present Professor Benjamin Wah Wan-sang for an Honorary Fellowship of the University.

華雲生教授

榮譽院士

讚辭

有些人面對局限，只學會在其間安身立命；有些人則窮畢生之力反覆探問，求索極限之所在。在數學與計算機科學領域，這種探索稱為「優化」，即在制約下力求至臻。華雲生教授將此門學問淬鍊成精準取捨的藝術，並從科學探究延伸至其他範疇，一生不渝地竭誠奉獻。他的卓識素養令他在學界名揚四海，亦引領他成為高等教育與公共事務的中流砥柱。他秉持優化精神，為所服務的機構樹標立竿、固本強基，亦勇於實現願景、變革維新。

華教授少時就讀海壩街官立小學，後升讀伊利沙伯中學，求學路上砥礪前行，逐步形塑其學術氣質。其後他負笈美國哥倫比亞大學攻讀電機工程與計算機科學；繼而在加州大學柏克萊分校取得哲學博士學位。在柏克萊，他師從榮休教授 C.V. Ramamoorthy。從良師身上，華教授不僅學會研究之道，更繼承了其帶領研究團隊的襟懷——態度寬厚、心胸開闊、允納異見、扶持後進。此師者風儀，日後貫徹於他服務的每一個機構。

華教授教職生涯始於普渡大學，後於1985年加入伊利諾伊大學厄巴納—香檳分校，留任該校直至離開美國，期間先後獲委任冠名教授席：錢天問名譽教授及 Franklin W. Woeltge 名譽講座教授；如今仍為伊利諾伊大學榮休教授。華教授在非線性規劃、多媒體訊號處理、人工智能及分散式系統方面的研究，始終圍繞同一個務實問題：在多重局限的現實情境中，複雜系統如何作出最佳抉擇。為尋求解決方法，他曾兩度休假參與美國國家級研究項目：先是在1980 年代末出任美國國家科學基金會項目總監；其後在 2009 年伊利諾伊大學於新加坡成立「先進數碼科學中心」時，他出任其創始總監。

然而，香港終究是華雲生教授人生旅程的歸處。早在出任中大常務副校長前，他便與大學結下不解之緣：他於 1998 至 99 年出任中大計算機科學與工程學講座教授，執教有近百名本科生的計算機網路課程，期間委以學生一項格外艱深的習題：設計一套能夠實際運作的網路協定機器；因為他深信，透過親手建構與反覆驗證去解決真實問題，學生才最能築固知識根基。他憑藉教學表現優異，獲頒中大「校長模範教學獎」。十年後，中大設立創校以來首個「常務副校長」職位，校方特意遠渡重洋，禮聘華教授東來擔任此職位，為後來者立下典範。他於 2009 年履新首任常務副校長，兼任偉倫計算機科學與工程學講座教授，直至 2019 年退休；如今仍為該學系榮休教授，綿延餘緒。

在華教授在任的十年間，恰逢香港教育體制經歷翻天覆地之變：「三三四」學制改革下，大學本科從三年制過渡至四年制。此項改革要求大學一併從頭檢視本科課程、通識教育、入學機制、教學人員編制以及研究生體制。作為中大首位常務副校長，華教授是這場學術改革的總設計師，既要統攬全局，亦須確保各項改革環節協調並進。這正是一個在制約下力求至臻的「優化」難題。

與此同時，他致力深化中大的全球合作，擴展研究生培訓，推動跨學科研究，並設立大學規劃處，為中大的策略決策提供實證基礎。在參與創立香港中文大學

（深圳）期間，華教授為「一個品牌，兩個校園」之框架宏圖奠基，厥功甚偉。他於 2013 年出任香港中文大學（深圳）理事會創始成員，並在 2014 至 15 年擔任深圳研究院署理院長。此後十年，中大（深圳）蔚為香港高等教育貢獻國家發展之典範。縱平日公務紛繁，華教授仍於週末抽空指導博士生，孜孜不倦。

至 2005 年，華教授的服務足跡延伸至香港研究資助局。他於 2006 至 09 年擔任該局轄下的工程學學科小組主席，更於 2013 至 20 年出任該局主席。這些職責對權衡取捨要求至高：研究資助從來不只涉及金錢分配，更包括連串決策——需衡量該支持哪些領域、栽培哪些學者、以及創造哪些條件，讓正在萌芽的研究得以扎根。在華教授的帶領下，研究資助局立身有道，成為聲望日隆、享譽國際的機構。華教授於 2018 年獲香港特別行政區政府委任為太平紳士，並於 2021 年獲頒銅紫荊星章，其後於 2025 年起出任 InnoHK 創新香港研發平台督導委員會主席。

華教授的貢獻不僅在香港廣受推崇，其研究成果亦蜚聲國際。他先後榮膺全球三大頂尖計算機與科學學會院士，包括電機及電子工程師學會（IEEE）（並於 2017 年起獲推薦為該學會終身院士）、計算機器學會及美國科學促進學會，同時是香港工程科學院（今香港工程院）及亞太人工智能學會（今國際人工智能科學院）院士。2001 年，華教授出任 IEEE 計算機學會會長期間，為學會首設免費遙距教學課程。華教授多年來獲獎無數，包括 IEEE 計算機學會技術成就獎、W. Wallace McDowell 獎、Tsutomu Kanai 獎、IEEE 第三千禧獎章、以及加州大學柏克萊分校傑出校友獎等。在學術生涯中，他發表逾 250 篇論文，撰寫兩本著作、出任三本論文集主編，包括今年面世、由 Springer Nature 出版的的最新著作 *Perceptual Quality: Online Real-Time Interactive Multimedia*。

今天我們所表彰的華教授，既是一位享譽國際的學者，也是一位學術界的領袖。他不僅形塑中大的學術活力，更為鞏固香港的研究根基盡心盡力。「堅持正確的事，凡事盡力而為。」——這是華教授的人生格言，亦總結了無論是治學還是公共服務，他皆秉持在制約下力求至臻的「優化」精神。

本人謹恭請校長閣下頒授榮譽院士銜予華雲生教授。

Mr Benjamin Yu

Honorary Fellow Citation

The rule of law is one of the cornerstones of Hong Kong as an international city. In addition to the principles and precedents that give it strength, it depends on the steady service of those who carry its ideals into practice. Much of this work takes place away from the public limelight: in chambers, in consultation, in close reading and careful judgement. Yet this often-unsung work is essential to the confidence this city places in the law. Across more than four decades, Senior Counsel Mr Benjamin Yu, has given Hong Kong's legal system the full measure of his intellect, integrity and public spirit.

Born in 1957, Mr Yu studied law at the University of Hong Kong, graduating in 1978 with first class honours and the award for Best Mooter – an early sign of the advocacy that would define his career. He completed his Postgraduate Certificate in Laws the following year, taking distinctions in revenue law, commercial law, practice and procedure, and conveyancing and property law. In 1980, he was awarded a master's degree in law by the London School of Economics and Political Science, University of London.

His pupillage placed him, at the start of his career, within one of the most esteemed lineages of the modern Hong Kong Bar. Called to the Hong Kong

Bar on 8 September 1979, he read in the chambers of the future Chief Justice Andrew Li Kwok-nang and Mr Steven Gee, later Queen's Counsel. Immersed from the beginning in a tradition of exceptional advocacy, he inherited a professional legacy that would inform and distinguish his later practice.

Mr Yu took silk on 29 April 1995, at 38 – an early recognition of his standing at the Bar. From his own chambers in Admiralty, he has built a wide-ranging practice as one of Hong Kong's most respected Senior Counsel, with a notable career spanning commercial litigation, public and administrative law, trusts and probate. Across his cases, he has been marked by the breadth of his command and the thoroughness of his preparation, by a willingness to concede where the law requires, and by a temperament that, as one observer has put it, "is not a fighter without reason."

At moments of public reckoning, the city has looked to counsel of this calibre. He served as counsel in three of the most searching public inquiries Hong Kong has known – the Garley Building Fire Inquiry, the Inquiry into the Opening of the New Airport and the Inquiry on Allegations relating to The Hong Kong Institute of Education. These were moments at which the city looked to the rule of law to account for what had gone wrong. The Bench has called on him in turn: he served as Deputy Judge of the Court of First Instance in 2002 and as Recorder of the Court of First Instance from 2003 to 2012, sitting on civil cases of considerable variety and complexity.

Among Mr Yu's many contributions to Hong Kong, none has had a more enduring impact than his work in law reform – work that has shaped the legal infrastructure on which this city operates as an international commercial and financial centre. In February 2004, he was appointed Chairman of the Standing Committee on Company Law Reform. Under his chairmanship, the Committee contributed materially to the most significant rewrite of Hong Kong's company law in a generation. Over the seven years that followed, and through five successive rounds of public

consultation, his Committee was the standing forum in which the rewrite was tested and refined, before the new Companies Ordinance took effect on 3 March 2014. The Ordinance replaced a framework whose foundations had been laid in the 1930s, bringing Hong Kong's company law into alignment with 21st century international standards.

Mr Yu has lent the same patience to other reform work. From 2002 to 2005, he chaired the Law Reform Commission Sub-committee on Law of Privity. From 2003 to 2007, he chaired the Review Committee on the Trust Fund for SARS, the body charged with hearing review applications under the Fund set up to assist families bereaved by, and those affected by, the 2003 outbreak. The Government of the Hong Kong Special Administrative Region appointed him Justice of the Peace in 2005, and in 2009 conferred on him the Silver Bauhinia Star, citing his exemplary public and community service and, in particular, his major contribution to company law reform, during which he addressed complex issues like corporate governance and Company Ordinance restructuring, influencing legislation that supports the city's business hub role.

Mr Yu's commitment to the next generation of the profession has found its institutional home at this University. Since his appointment as Visiting Professor (Honorary) at the Faculty of Law in 2021, he has contributed to the academic and institutional life of CUHK with the same seriousness he has brought to a long and distinguished practice. He has delivered public seminars, masterclasses and annual lectures, engaging students, alumni, members of the judiciary and the practising Bar in sustained conversation about the craft of law. His engagement has been neither occasional nor symbolic; it has given students genuine exposure to legal reasoning and professional judgement at the highest levels of practice, and reinforced the Faculty's role as a bridge between scholarship, professional practice and public life.

In each of these chapters of his career – at the Bar, on the Bench, at the council table and in the lecture theatre – Mr Yu has practised a profession in service of a city, with the patience, the discipline and the unwavering

commitment that the rule of law most deeply requires. In each, too, he has given back to the next generation who would carry the work forward.

Mr Vice-Chancellor, it is my great pleasure to present Mr Benjamin Yu for an Honorary Fellowship of the University.

余若海先生

榮譽院士

讚辭

法治乃香港作為國際都會的基石之一，其力量不僅在於確立各項司法原則及提供判例參考，更有賴一眾將法治理想付諸實踐之士不懈耕耘。此等工作多鮮為人知：或於大律師事務所之內、諮詢會議之時，亦見諸仔細研讀與審慎判斷案件之際。然而，正是這些默默無聞的努力，奠定了香港對法治的信任。過去40多年來，余若海資深大律師悉以其睿智之明、操守之潔與公益之心，竭誠效力香港的法治制度。

余先生1957年出生，於香港大學攻讀法律，1978年以一級榮譽畢業，且獲頒「最佳辯論員」獎，此乃其日後以辯才著稱的職業生涯之先聲。翌年，他完成法學專業證書課程，在稅務法、商業法、訴訟程序及物業轉讓及財產法等科目均獲優異成績。他復於1980年在倫敦大學倫敦政治經濟學院取得法學碩士學位。

投身大律師行業之初，余先生即獲當時香港法律界最負盛名的大律師事務所之一取錄，成為見習大律師。1979年9月8日，他正式獲准執業後，旋即於日後出任終審法院首席法官之李國能先生及其後成為御用大律師的Steven Gee先生之事務所修習。自入行伊始，他浸潤於卓越辯護的傳統，承繼了深厚的專業底蘊，不僅深刻啟迪了其後的執業，更鑄就了其獨樹一幟的法律造詣。

余先生於1995年4月29日獲委任為御用大律師，時年僅38歲，足見其早年已於業界嶄露頭角。其後他在金鐘自設大律師事務所，執業範疇涵蓋商業訴訟、公共及行政法、信託與遺產認證等多個領域，成為香港最受尊崇的資深大律師之一。在處理各類案件時，余先生素以學識淵博、準備周詳見稱，於法理所在之處從容寬讓，亦具沉穩自持之氣度，誠如業界人士所言：「他並非無故爭鋒之人」。

每當香港處於關鍵時刻，總會仰賴具備此等素養的大律師匡扶正義。余先生曾於香港三宗最受矚目的公開調查中擔任要職，釐清問題癥結，包括嘉利大廈火災調查、新機場啟用調查，以及有關香港教育學院指控之調查。此外，政府與司法機構亦相繼對余先生委以重任：他於2002年出任原訟庭暫委法官，並於2003–12年間擔任原訟庭特委法官，審理多宗繁複的民事訴訟。

余先生對香港貢獻良多，影響最深遠者，莫過於其在法律改革方面的工作。正是這份努力，為香港作為國際商業與金融中心奠定了堅實的法律基礎。2004年2月，他獲委任為公司法改革常務委員會主席，領導委員會對香港的公司法作出一個世代以來最重大的修訂。此後七年，歷經五輪公眾諮詢，委員會持續審閱與精煉《公司條例》草案，新的《公司條例》最終在2014年3月3日正式生效。該條例取代了自1930年代奠立的法律框架，使香港的公司法成功與二十一世紀的國際標準接軌。

余先生在其他改革工作中亦展現同樣的耐心與堅毅。2002至2005年間，他出任法律改革委員會轄下的「立約各方的相互關係小組委員會」主席。2003至2007年間，他擔任「沙士信託基金」檢討委員會主

席，負責審理因疫情而喪親的家庭及受影響人士之覆核申請。香港特別行政區政府於2005年委任他為太平紳士，並於2009年向他授予銀紫荊星章，以表揚其在公共及社區服務方面的卓越貢獻，尤其是在公司法改革領域的重大建樹。在檢討《公司條例》期間，余先生深入審視企業管治及條例修訂等相互關聯的複雜議題，對相關立法工作功績斐然，鞏固香港作為國際商業樞紐的地位。

余先生對培育業界後進的熱忱，在本校得以充分體現。自2021年獲邀出任法學院名譽訪問教授以來，他秉承一貫嚴謹作風，積極貢獻中大的學術氛圍及體制發展。其間，他主持公開研討會、大師班及年度講座，聯繫學生、校友、司法界人士及執業大律師，持續交流探究法學真義。此等參與並非偶一為之或僅具象徵意義，而是真切地讓學生得以接觸法律實務中最高層次的論證與專業判斷，亦進一步鞏固法學院貫通學術、專業實踐與公眾生活之橋樑角色。

縱觀其職業生涯的每一篇章，無論大律師席上、法庭之內、委員會聆訊中，或講堂之前，余先生皆以無比耐心、嚴謹紀律及堅定承擔履行法律職責，竭誠服務香港。此種風範，正是法治最深切的要求。與此同時，他亦始終不忘提攜後進，使新一代得以承繼其所學，並發揚光大。本人謹恭請校長閣下頒授榮譽院士銜予余若海先生。